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Consolidated Financial Results for the Year Ended March 31, 2025 [Japanese GAAP]

May 9, 2025

Company name: HIGASHI HOLDINGS CO.,LTD. (Formerly HIGASHI TWENTY ONE CO.,LTD.)

Listing: Tokyo Stock Exchange

Securities code: 9029

URL: https://www.e-higashi.co.jp/ Representative: Kazuhiro Kojima Inquiries: Munekatsu Taguchi

Director, Representative Executive Officer, President & CEO

Director, Managing Executive Officer

Telephone: +81-6-6945-5611

Scheduled date of annual general meeting of shareholders: June 13, 2025

Scheduled date to commence dividend payments: June 16, 2025 Scheduled date to file annual securities report: June 12, 2025 Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 to March 31, 2025)

(1) Consolidated Operating Results

(Percentages indicate year-on-year changes.)

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
|-----------------------------|-----------------|---------|------------------|------|-----------------|---------|---|------|
| Fiscal year ended | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| March 31, 2025 | 48,126 | 18.4 | 2,739 | 25.1 | 2,935 | 27.1 | 1,805 | 19.9 |
| March 31, 2024 | 40,635 | 16.7 | 2,190 | 14.8 | 2,309 | 14.0 | 1,506 | 18.8 |
| (Note) Comprehensive income | : Fiscal year | ended M | arch 31, 2025: | ¥ | 1,856 | million | [4.1%] | |
| | Fiscal year | ended M | arch 31, 2024: | ¥ | 1,783 million | | [36.5%] | |

| | Basic earnings per share | Diluted earnings per share | Rate of return on equity | Ordinary profit to total assets ratio | Operating profit to net sales ratio |
|-------------------|-----------------------------|-------------------------------|--------------------------|---------------------------------------|-------------------------------------|
| Fiscal year ended | Yen | Yen | % | % | % |
| March 31, 2025 | 136.77 | - | 14.0 | 10.3 | 5.7 |
| March 31, 2024 | 114.49 | - | 13.0 | 9.9 | 5.4 |

(Reference) Equity in earnings (losses) of affiliated companies: Fiscal year ended March 31, 2025: ¥ - million Fiscal year ended March 31, 2024: ¥ - million

(2) Consolidated Financial Position

| | Total assets | Net assets | Capital adequacy ratio | Net assets per share |
|----------------|-----------------|-----------------|------------------------|----------------------|
| As of | Millions of yen | Millions of yen | % | Yen |
| March 31, 2025 | 31,596 | 13,509 | 42.8 | 1,037.15 |
| March 31, 2024 | 25,535 | 12,311 | 48.2 | 934.53 |

(Reference) Equity: As of March 31, 2025: ¥ 13,509 million
As of March 31, 2024: ¥ 12,311 million

(3) Consolidated Cash Flows

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at the end of period |
|-------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|
| Fiscal year ended | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| March 31, 2025 | 2,367 | (4,533) | 2,750 | 4,647 |
| March 31, 2024 | 3,026 | (3,270) | 818 | 4,062 |

2. Dividends

| Annual dividends | | | | | | | Payout | Dividends to net |
|--------------------|-------------|-------------|-------------|----------|-------|-----------------|----------------------|---------------------|
| | 1st | 2nd | 3rd | Year-end | Total | dividends | ratio (consolidated) | assets |
| | quarter-end | quarter-end | quarter-end | | | | ` ′ | (consolidated) |
| Fiscal year ended | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % |
| March 31, 2024 | - | 0.00 | - | 36.00 | 36.00 | 474 | 31.4 | 4.1 |
| March 31, 2025 | - | 0.00 | - | 42.00 | 42.00 | 547 | 30.7 | 4.3 |
| Fiscal year ending | | | | | | | | |
| March 31, 2026 | - | 0.00 | - | 46.00 | 46.00 | | 30.1 | |
| (Forecast) | | | | | | | | |

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

)

| (1 electriages indicate year-on-year changes | | | | | | | | di on your changes.) | |
|--|-------------|------|------------------|------|-----------------|------|---|----------------------|--------------------------|
| | Net sales | | Operating profit | | Ordinary profif | | Profit attributable to owners of parent | | Basic earnings per share |
| | | | | | | | | parem | Share |
| | Millions of | | Millions of | | Millions of | | Millions of | | |
| | yen | % | yen | % | yen | % | yen | % | Yen |
| Six months ending September 30, 2025 | 24,500 | 11.5 | 1,427 | 29.2 | 1,490 | 27.6 | 960 | 39.2 | 73.56 |
| Full year | 51,000 | 6.0 | 2,956 | 7.9 | 3,100 | 5.6 | 2,000 | 10.8 | 153.10 |

| * | Notes: | |
|---|---------|--|
| | INOTES: | |

(1) Significant changes in the scope of consolidation during the period:

Yes

Newly included: 1 (Company name: NEOCOMPETENCE CO.,LTD.

(2) Changes in accounting policies, changes in accounting estimates, and restatement

1) Changes in accounting policies due to revisions to accounting standards and other regulations: None

2) Changes in accounting policies due to other reasons: None

3) Changes in accounting estimates: Yes

4) Restatement: None

(3) Number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):

March 31, 2025: 13,264,000 shares March 31, 2024: 13,264,000 shares

2) Number of treasury shares at the end of the period:

March 31, 2025: 238,025 shares March 31, 2024: 89,525 shares

3) Average number of shares outstanding during the period:

Fiscal Year ended March 31, 2025: 13,203,928 shares Fiscal Year ended March 31, 2024: 13,159,884 shares

(Reference) Overview of Non-consolidated Financial Results

1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 to March 31, 2025)

(1) Non-consolidated Operating Results

| (D | | | 1 \ |
|----------------|------------|-------------------|-------------|
| (Percentages | indicate v | Jear-on-Veat | · changes) |
| 11 CICCIIIages | marcaic | v cai -oii- v cai | Changes. |

| | Net sales | | Operating profit | | Ordinary profit | | Net income | |
|-------------------|-----------------|------|------------------|------|-----------------|------|-----------------|------|
| Fiscal year ended | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| March 31, 2025 | 33,366 | 20.0 | 1,353 | 43.7 | 1,937 | 29.2 | 1,314 | 22.1 |
| March 31, 2024 | 27,796 | 18.5 | 941 | 11.3 | 1,499 | 22.3 | 1,076 | 30.4 |

| | Basic earnings per share | Diluted earnings per share |
|-------------------|--------------------------|----------------------------|
| Fiscal year ended | Yen | Yen |
| March 31, 2025 | 99.58 | - |
| March 31, 2024 | 81.81 | - |

(2) Non-consolidated Financial Position

| | Total assets | Net assets | Capital adequacy ratio | Net assets per share |
|----------------|-----------------|-----------------|------------------------|----------------------|
| As of | Millions of yen | Millions of yen | % | Yen |
| March 31, 2025 | 26,486 | 11,244 | 42.5 | 863.21 |
| March 31, 2024 | 21,010 | 10,692 | 50.9 | 811.61 |

(Reference) Equity: As of March 31, 2025: $\mbox{$\sharp$}$ 11,244 million As of March 31, 2024: $\mbox{$\sharp$}$ 10,692 million

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Any statements herein do not constitute assurances regarding actual results by the Company.

^{*} Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

^{*} Proper use of earnings forecasts, and other special matters

Consolidated Financial Statements

Consolidated Balance Sheets

| | | (Thousands of yen) |
|---|----------------------|----------------------|
| | As of March 31, 2024 | As of March 31, 2025 |
| Assets | | |
| Current assets | | |
| Cash and deposits | 4,062,459 | 4,679,450 |
| Notes receivable - trade | 410,609 | 431,84 |
| Trade accounts receivable and contract assets | 6,316,940 | 7,645,97 |
| Merchandise | 388,027 | 357,35 |
| Supplies | 12,435 | 13,98 |
| Prepaid expenses | 536,639 | 702,05 |
| Accounts receivable - other | 10,938 | 24,01 |
| Other | 7,288 | 173,13 |
| Allowance for doubtful accounts | (7,754) | (10,25 |
| Total current assets | 11,737,584 | 14,017,56 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings | 7,103,817 | 10,808,37 |
| Accumulated depreciation | (5,008,765) | (5,293,25 |
| Buildings, net | 2,095,051 | 5,515,11 |
| Structures | 685,941 | 1,039,59 |
| Accumulated depreciation | (636,670) | (645,22 |
| Structures, net | 49,271 | 394,37 |
| Machinery and equipment | 1,346,759 | 1,408,30 |
| Accumulated depreciation | (498,753) | (620,08 |
| Machinery and equipment, net | 848,005 | 788,21 |
| Vehicles | 2,210,732 | 2,543,77 |
| Accumulated depreciation | (1,530,005) | (1,839,09 |
| Vehicles, net | 680,726 | 704,68 |
| Tools, furniture and fixtures | 489,760 | 633,75 |
| Accumulated depreciation | (359,862) | (412,83 |
| Tools, furniture and fixtures, net | 129,897 | 220,92 |
| Land | 3,944,721 | 3,974,56 |
| Construction in progress | 1,384,519 | 12 |
| Total property, plant and equipment | 9,132,194 | 11,597,99 |
| Intangible assets | . , , , | ,,,,,, |
| Leasehold interests in land | 21,066 | 21,06 |
| Software | 139,956 | 98,67 |
| Goodwill | 421,341 | 991,19 |
| Other | 21,105 | 21,54 |
| Total intangible assets | 603,470 | 1,132,48 |
| Investments and other assets | 003,170 | 1,132,10 |
| Investment securities | 1,211,873 | 1,307,22 |
| Investments in capital | 18,143 | 17,58 |
| Distressed receivables | 38,488 | 37,41 |
| Long-term prepaid expenses | 23,655 | 21,16 |
| Deferred tax assets | 361,499 | 645,23 |
| | | |
| Guarantee deposits | 2,307,494 | 2,666,90 |

(Thousands of yen)

| | As of March 31, 2024 | As of March 31, 2025 |
|--|----------------------|----------------------|
| Other | 144,373 | 195,838 |
| Allowance for doubtful accounts | (43,463) | (42,443) |
| Total investments and other assets | 4,062,063 | 4,848,929 |
| Total non-current assets | 13,797,728 | 17,579,417 |
| Total assets | 25,535,312 | 31,596,980 |
| iabilities | | |
| Current liabilities | | |
| Trade accounts payable | 3,251,747 | 3,630,052 |
| Short-term borrowings | 2,030,000 | 4,330,000 |
| Current portion of long-term borrowings | 499,052 | 886,291 |
| Lease liabilities | 161,769 | 160,989 |
| Accounts payable - other | 738,445 | 1,136,873 |
| Accrued expenses | 274,319 | 354,712 |
| Income taxes payable | 533,103 | 760,251 |
| Accrued consumption taxes | 263,267 | 207,814 |
| Advances received | 208,253 | 239,609 |
| Deposits received | 196,293 | 169,307 |
| Provision for bonuses | 359,297 | 418,574 |
| Asset retirement obligations | - | 25,490 |
| Accumulated impairment of leased assets | 1,500 | - |
| Other | - | 310 |
| Total current liabilities | 8,517,050 | 12,320,278 |
| Non-current liabilities | | |
| Long-term borrowings | 2,663,817 | 3,672,517 |
| Lease liabilities | 573,321 | 416,653 |
| Deferred tax liabilities | 72,775 | 148,220 |
| Long-term deposits received | 178,541 | 288,594 |
| Asset retirement obligations | 330,343 | 379,593 |
| Retirement benefit liability | 152,731 | 146,286 |
| Long-term accounts payable - other | 490,217 | 500,122 |
| Long-term advances received | 244,624 | 214,839 |
| Total non-current liabilities | 4,706,374 | 5,766,827 |
| Total liabilities | 13,223,425 | 18,087,105 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 1,001,996 | 1,001,996 |
| Capital surplus | 140,422 | 177,259 |
| Retained earnings | 10,850,916 | 12,182,494 |
| Treasury shares | (43,931) | (264,859) |
| Total shareholders' equity | 11,949,403 | 13,096,890 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale | 390,403 | 435,743 |
| securities | | |
| Remeasurements of defined benefit plans | (27,919) | (22,759) |
| Total accumulated other comprehensive income | 362,484 | 412,984 |
| Total net assets | 12,311,887 | 13,509,874 |
| Total liabilities and net assets | 25,535,312 | 31,596,980 |

Consolidated Statements of Income and Comprehensive Income Consolidated Statements of Income

| | T. d. C. 1 | (Thousands of yen) |
|--|--|--|
| | For the fiscal year ended March 31, 2024 | For the fiscal year ended March 31, 2025 |
| Net sales | 40,635,071 | 48,126,040 |
| Cost of sales | 32,857,705 | 39,100,060 |
| Gross profit | 7,777,365 | 9,025,980 |
| Selling, general and administrative expenses | 5,587,311 | 6,286,116 |
| Operating profit | 2,190,053 | 2,739,863 |
| Non-operating income | | |
| Interest income | 66 | 328 |
| Dividend income | 24,814 | 27,494 |
| Rental income | 48,479 | 46,606 |
| Subsidy income | 15,519 | 33,429 |
| Surrender value of insurance policies | 15,445 | 82,222 |
| Other | 47,039 | 61,616 |
| Total non-operating income | 151,365 | 251,698 |
| Non-operating expenses | | |
| Interest expenses | 13,170 | 32,652 |
| Rental expenses | 13,119 | 12,207 |
| Other | 5,452 | 11,199 |
| Total non-operating expenses | 31,741 | 56,059 |
| Ordinary profit | 2,309,677 | 2,935,503 |
| Extraordinary losses | | |
| Loss on retirement of non-current assets | 15 | 79,978 |
| Asset retirement obligation performance difference | - | 17,683 |
| Total extraordinary losses | 15 | 97,662 |
| Profit before income taxes | 2,309,662 | 2,837,841 |
| Income taxes - current | 927,386 | 1,178,284 |
| Income taxes - deferred | (124,432) | (146,302) |
| Total income taxes | 802,953 | 1,031,982 |
| Profit | 1,506,708 | 1,805,858 |
| Profit attributable to non-controlling interests | - | - |
| Profit attributable to owners of parent | 1,506,708 | 1,805,858 |

| | | (Thousands of yen) |
|--|--|--|
| | For the fiscal year ended March 31, 2024 | For the fiscal year ended March 31, 2025 |
| Profit | 1,506,708 | 1,805,858 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 278,610 | 45,340 |
| Remeasurements of defined benefit plans, net of tax | (1,621) | 5,159 |
| Total other comprehensive income | 276,989 | 50,500 |
| Comprehensive income | 1,783,698 | 1,856,359 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 1,783,698 | 1,856,359 |
| Comprehensive income attributable to non-controlling interests | - | - |

Consolidated Statements of Changes in Equity

For the fiscal year ended March 31, 2024

(Thousands of yen)

| | Shareholders' equity | | | Accumulated other comprehensive income | | | | | |
|--|----------------------|--------------------|----------------------|--|----------------------------------|--|------------|--|------------------|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity | Valuation difference on available-for-sale securities | of defined | Total accumulated other comprehensive income | Total net assets |
| Balance at beginning of period | 1,001,996 | 115,789 | 9,737,839 | (70,135) | 10,785,489 | 111,792 | (26,298) | 85,494 | 10,870,984 |
| Changes during period | | | | | | | | | |
| Dividends of surplus | | | (393,632) | | (393,632) | | | | (393,632) |
| Profit attributable to owners of parent | | | 1,506,708 | | 1,506,708 | | | | 1,506,708 |
| Disposal of treasury shares | | 24,632 | | 26,204 | 50,836 | | | | 50,836 |
| Purchase of treasury shares | | | | | - | | | | - |
| Net changes in items other than shareholders' equity | | | | | | 278,610 | (1,621) | 276,989 | 276,989 |
| Total changes during period | - | 24,632 | 1,113,076 | 26,204 | 1,163,913 | 278,610 | (1,621) | 276,989 | 1,440,903 |
| Balance at end of period | 1,001,996 | 140,422 | 10,850,916 | (43,931) | 11,949,403 | 390,403 | (27,919) | 362,484 | 12,311,887 |

For the fiscal year ended March 31, 2025

(Thousands of yen)

| | Shareholders' equity | | | Accumulated other comprehensive income | | | | | |
|--|----------------------|--------------------|-------------------|--|----------------------------------|--|---|--|------------------|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity | Valuation difference on available-for-sale securities | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Total net assets |
| Balance at beginning of period | 1,001,996 | 140,422 | 10,850,916 | (43,931) | 11,949,403 | 390,403 | (27,919) | 362,484 | 12,311,887 |
| Changes during period | | | | | | | | | |
| Dividends of surplus | | | (474,281) | | (474,281) | | | | (474,281) |
| Profit attributable to owners of parent | | | 1,805,858 | | 1,805,858 | | | | 1,805,858 |
| Disposal of treasury shares | | 36,837 | | 25,271 | 62,109 | | | | 62,109 |
| Purchase of treasury shares | | | | (246,200) | (246,200) | | | | (246,200) |
| Net changes in items other than shareholders' equity | | | | | | 45,340 | 5,159 | 50,500 | 50,500 |
| Total changes during period | - | 36,837 | 1,331,577 | (220,928) | 1,147,486 | 45,340 | 5,159 | 50,500 | 1,197,987 |
| Balance at end of period | 1,001,996 | 177,259 | 12,182,494 | (264,859) | 13,096,890 | 435,743 | (22,759) | 412,984 | 13,509,874 |

| | | (Thousands of yen) |
|--|--|--|
| | For the fiscal year ended March 31, 2024 | For the fiscal year ended March 31, 2025 |
| Cash flows from operating activities | | |
| Profit before income taxes | 2,309,662 | 2,837,841 |
| Depreciation | 765,305 | 1,016,152 |
| Amortization of goodwill | 119,566 | 155,852 |
| Increase (decrease) in allowance for doubtful accounts | (12,587) | (1,552) |
| Interest and dividend income | (24,880) | (27,822) |
| Interest expenses | 13,170 | 32,652 |
| Subsidy income | (15,519) | (33,429) |
| Surrender value of insurance policies | (15,445) | (82,222) |
| Loss on retirement of non-current assets | 15 | 79,978 |
| The asset removal fulfillment of obligation balance | - | 17,683 |
| Decrease (increase) in trade receivables | (709,315) | (1,167,803) |
| Decrease (increase) in inventories | 47,318 | 29,124 |
| Increase (decrease) in trade payables | 358,420 | 367,359 |
| Increase (decrease) in accrued consumption taxes | (36,069) | (92,659) |
| Increase (decrease) in provision for bonuses | 5,977 | 59,277 |
| Increase (decrease) in retirement benefit liability | 6,144 | 558 |
| Other, net | 1,106,917 | 140,568 |
| Subtotal | 3,918,679 | 3,331,557 |
| Interest and dividends received | 24,880 | 27,822 |
| Interest paid | (14,014) | (36,092) |
| Income taxes paid | (941,420) | (991,655) |
| Income taxes refund | 23,212 | 2,790 |
| Subsidies received | 15,519 | 33,429 |
| Net cash provided by (used in) operating activities | 3,026,857 | 2,367,852 |
| Cash flows from investing activities | | |
| Net decrease (increase) in time deposits | - | 1,696 |
| Purchase of investment securities | (99,557) | (11,316) |
| Proceeds from sale of investment securities | 4,620 | - |
| Purchase of property, plant and equipment | (2,863,391) | (3,565,022) |
| Proceeds from sale of property, plant and equipment | 12,847 | 14,662 |
| Purchase of intangible assets | (11,151) | (21,866) |
| Payments for asset retirement obligations | - | (42,260) |
| Payments of guarantee deposits | (433,536) | (477,246) |
| Proceeds from refund of guarantee deposits | 91,036 | 127,417 |
| Purchase of shares of subsidiaries resulting in change in scope of consolidation | - | (638,540) |
| Other, net | 28,423 | 79,301 |
| Net cash provided by (used in) investing activities | (3,270,710) | (4,533,174) |

| | | (Thousands of yen) |
|--|--|--|
| | For the fiscal year ended March 31, 2024 | For the fiscal year ended March 31, 2025 |
| Cash flows from financing activities | | |
| Net increase (decrease) in short-term borrowings | 400,000 | 2,285,000 |
| Proceeds from long-term borrowings | 1,600,000 | 2,120,000 |
| Repayments of long-term borrowings | (552,948) | (773,048) |
| Purchase of treasury shares | - | (246,200) |
| Repayments of lease liabilities | (235,358) | (161,542) |
| Dividends paid | (393,125) | (473,750) |
| Net cash provided by (used in) financing activities | 818,567 | 2,750,458 |
| Net increase (decrease) in cash and cash equivalents | 574,714 | 585,136 |
| Cash and cash equivalents at beginning of period | 3,487,744 | 4,062,459 |

4,062,459

4,647,595

Cash and cash equivalents at end of period